U a T O a H T I a O a

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Software selection can be a daunting task, whether it's for accounting, project management, scheduling, estimating, timecard capture, contact management, or another process. Software becomes part of your infrastructure.

Business is about doing better than the competition. Quality,

by software. Also impacted are cost and organizational controls and, in turn, the risk of losing money on a project or falling

tasks? Do you select a modular system that facilitates each task through subsystems that are integrated? Or do you select a relational system where data and application controls are centralized?

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Different software applications are selected to maintain data 0000]FETEMC4wareaTre appl4 Tf10 1 0 0 9 Tm[ations are s4ng (eniAa)5

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Modules are subsystems within the same software application. Integration is how data is shared between the subsystems. Transactional data is posted between modules.

normalizing your data structure (eliminating duplicate data). If

modules, then this simple rule is broken. There is a difference between accounting and other processes such as estimating, project management, schedule, timecard tracking, etc. These other subsystems generally interact with one or more of

presented by modular data.

For example, the code to draw a grid should be in a system

used. With separate pieces of software that are integrated, it is less likely that the interface uses centralized controls and components.

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construction industry. His father was a dirt and asphalt contractor. Growing up, he worked as a laborer, foreman, project manager, and estimator. In college,

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