

‐Zn̄ci 'Wb h̄ bX Wbghfi Wjcb'k cf_Yfgžn̄ci fY'bchUcbY"
5hYUW _YntchY'gdYYW =[]j Yz=Ug_ h̄ Y'U X]YbW'hc'fU]gY'
h̄ Y]f'\UbXg]Z]hgX]Z W'h̄c '\]fY'bYk 'Ya d'cn̄YYg" ḡ
Uci h̄Yj Yfn̄cbY fU]gYg'h̄ Y]f'\UbX"=h̄ Yb'Ug_]Z h̄ Ym\Uj Y'
h̄fc̄ VY fYHJ]b]b['h̄ Ya "5[UjbžbYUFmYj Yfn̄cbY fU]gYg'
h̄ Y]f'\UbX"

5g'h̄ YI "G"YWbca mWbhb]bi Yg'hc' ja dfcj Yžh̄ Y"UVcf'
g\cfhU[Y'UbX'g_]`gXY Wjhik]`cb'm[Yhk cfgY": cf'
YI ua d'Yžh̄ Y'k cf_Yf'g\cfhU[Y]b' h̄ Y'a Ubi ZMf f]b[
gYWFcf'UcbY]g'Ygh]a UhYX'hc'fYUW'&"('a]`]cb 'Vm&\$&, ž
UWtfX]b['h̄ U'8Y c]HtY'UbX'A Ubi ZMf f]b['bgh]hi h̄Y'
ḡ Xm̄5bX h̄ Y Wbghg'Zcf'W̄a dUb]Yg'UfY'\][\žYl WYX]b['U
h̄f]`]cb 'Xc'Ufg]b'cḡhfYj Ybi Y'cj Yf'h̄ Y XYWUXY"
K \UhWb'W̄a dUb]Yg'Xc'hc'UhfUW̄ia cfY'k cf_Yfg'UbX'fYHJ]b'
h̄ Ya 'cb[Yf3<YfY'UfY'b]bY'ghfUHJ[]Yg'

hc XYHfa]bY]ZHhY` h]g]f][\hVYZfY`YUX]b[`hc U'dYfa UbYbh
dcgjhcb"6mga YYgh]a UhYgzhk YgY`][\mYZZYWj Y'dfc[f]a g`
]bj c`j Y`* \$` cZ; Yfa Ub`ncl hc"

4. HARNESS THE POTENTIAL OF OLDER EMPLOYEES

DYcd`Y`UfY`]j]b[`cb[Yfz\YU`h]Yf`]j Yg`5g`UfYg` `hza Ubmc`XYf`
5a Yf]Wbg`dfYZf`hc`k cf_`dUgh`h`Y`Y`YfU[Y`fYh]fYa YbhU[Y`5bX`
g`fdflglb[`hc`a Ubm`dfcXi Wj]hm`Yj Y`g`Zcf`c`XYf`UbX`ncl b[Yf`
k cf_Yfg`UfY`h`Y`g]a YzVi hcj YfU`z`XYf`k cf_Yfg`dYfZcfa`VYh`fz`
UWdfX]b[`hc`j Uf]ci g`g]i X]Yg"

h`h`Y`i fcdYUb`l b]cbz`cf_Yfg`U[Yg`))`hc`+(`UWdf`b`h`YX`
Zcf`,)`i`cZYa d`cnYY`[fck h`Zca`&\$%&`&\$%`zgUhj`h`Y`
Cf[Ub]nUh]cb`Zcf`9Wbc`a]WccdfYfUh]cb`UbX`8Yj Y`cda Ybh`+`
h`Y`l b]h`YX`GhUh`g`Ug`Ug`UfY`cZh`Y`k cf_ZcfW`h`cg`Y`U[Yg`))`
UbX`c`XYf`UfY`Y`dYfW`X`h`f]g`Zca`%&"`+`]b`%`-`-`hc`)&
Vm`\$`&`zUWdfX]b[`hc`h`Y`6i fYUi`cZ@Ucf`GhUh]g]M`<`F`
XYdUfha`Ybh`g`ci`X`g`cd`][bcf]b[`h`g`W`c`fh`UbX`g`Uf`h`]f]b[
h`Ya`"

5. OFFER MORE GENEROUS DAYCARE OPTIONS

H`g`Ug`Vccg`YX`k cf_ZcfW`dUf`h]W`dUh]cb`fU`Yg`]a cb[`k ca`Yb`
]b`i`fcdY`C`b`Y`W`Ybhk`Ybh`Ug`ZU`Ug`h`c`di`fW`Ug`Y`h`Y`X`h`W`fY`
Wbh`Yf`Xck`b`h`Y`g`fYYh`h`Y`fYg` `hg`=a`hc`X`z`k`Yf`Y`Y`I`W`Ybh`

6. OFFER INCENTIVES WITH TANGIBLE SHORT-TERM BENEFITS

H`Yg`Y`W`b`]bW`XY`U`ck`]b[`a cfY`Ya d`cnYYg`h`c`dYfa`UbYbh`m`
k cf_Z`fca`ca`Yz`UbX`[fYU`h`Y`Y`]V`]hm`b`k cf_g`W`Yxi`Yg`
H`Yg`Y`V`Yb`Y`hg`UfY`]bW`Y`Ug`]b[`m`Y`a`UbXYX`Vm`a`]`Ybb`]U`g`
h`cg`Y`V`cf`b`V`Y`h`Y`Y`%,`&%`-,`z`k`c`k`)]`W`a`df`g`Y`+)`i`c`Z`h`Y`
k cf_ZcfW`Vm`\$`&`)"

7. RAISING PAY IS AN OBVIOUS STRATEGY TO ATTRACT NEW WORKERS

6i h`Zcf`a`Ubmg`U`W`a`d`Ub`Yg`h`]g`]gb`h`Ub`cdh]cb`-`b`g`Y`U`x`
a`Ubmg`a`d`Ub`Yg`UfY`d`Uh`]b[`Y`I`h`U`Z`f`V`Y`h`Y`f`a`Y`h`f`M`":`cf`
Y`I`a`d`Y`za`Ubmg`c`h`g`c`Z`Y`f`h`d`Um`h`Y`f`W`Y`U`b`]b[`g`h`U`Z`V`m`h`Y`
bi`a`V`Y`f`c`Z`f`c`a`Y`m`Y`m`W`U`b`z`b`ch`V`m`h`Y`b`i`a`V`Y`f`c`Z`c`i`f`g`h`Y`m`
k`cf_`H`g`g`f`U`Y`[`m`W`b`V`Y`V`Y`b`Y`W`U`Z`f`V`c`h`d`U`f`h`]Y`g`

8. AUTOMATE WHERE POSSIBLE

?YYd`]b`a`]bX`b`YU`f`m`U`Z`c`Z`Y`l`]g`]b[`c`V`g`k`][`V`Y`U`i`h`a`U`h`Y`X`]b`
cb`Y`h`c`h`c`X`Y`W`X`Y`g`"6i`h`U`h`Y`f`k`U`Y`g`c`Z`h`W`b`c`c`[`m`Y`a`]b`U`h`Y`
`c`V`g`a`c`f`Y`U`Y`V`Y`U`h`Y`X`f`Y`e`]f`]b[`X`Z`f`Y`b`h`Z`b`W`f`c`b`g`Z`][`Y`f`
`Y`j`Y`g`c`Z`Y`x`i`W`h`c`b`z`U`b`X`[f`Y`h`Y`f`g`_`g`]

9. IMPROVE THE LEVEL OF CONVENIENCE AND WORKING ENVIRONMENT

H`g`a`Um`]bW`XY`c`W`h`]b[`Z`M`Y`h`Y`g`]b`ck`Y`f`W`g`h`W`h`Y`g`k`]h`]b`
f`Y`U`g`c`b`U`V`Y`U`W`g`h`c`di`V`]W`h`U`g`d`f`h`h`]c`b`c`Z`Y`f`]b[`U`h`f`U`M`j`Y`
V`f`Y`U`U`f`Y`g`k`]h`ci`h`c`c`f`i`b`W`g`Y`U`h`]b[`U`b`X`k`U`_`]b[`h`f`U`]g`
U`X`X`]b[`a`c`f`Y`k`]b`X`c`k`g`U`b`X`b`U`h`f`U`][`h`z`U`b`X`W`h`Y`f`]b[`i`b`W`Y`g`
h`c`X`U`h`g`W`U`b`[`V`i`g`]b`Y`g`k`c`f`X`z`]h`g`b`Y`W`g`d`f`m`h`c`f`Y`W`f`[`b`]h`Y`
h`h`U`h`_b`c`k` `Y`X`[`Y`U`b`X`h`Y`g`f`Y`b[`h`c`Z`n`a`i`f`k`c`f`w`U`f`Y`h`c`X`U`h`g`
c`b`m`g`i`g`h`U`]b`U`V`Y`W`a`d`Y`h`h`j`Y`U`X`j`U`b`h`U`[`Y`g`A`c`j`]b[`Z`c`f`k`U`f`x`
]h`g`Y`g`Y`b`h`U`h`U`h`W`a`d`U`b`]Y`g`U`h`f`U`M`][f`Y`U`b`X`_Y`Y`d`h`Y`V`Y`g`
Y`a`d`c`n`Y`Y`g`c`b`[Y`f`

About the Author

æ\ba'Ubny`U]g'U'k cf'Xl fYWt[b]nYX'gdYU_Yfzui h'cf'cZgYj YfU'Vcc_g'UbX'U' bUh]cbU'mgntbX]WbHXY'Wt'i a b]ghcb['cVU'Vi g]bYggzhfUXY'dc']Wt'UcfzUbX'h'Y' 'UhYgh'YWtbc a]WbfYbXg"

: cf'a cfY']bZcfa Uh]cb'cf'h'c'Wt'bHUM'\]a zj]glhik k k "[æ\ba'Ubny`UWta](#)"

About the Article

FYdi V]g\YX'Zca '[t\Y'A'Ubny`U'FYdcfh'](#)

5bmj]Yk g'UbX'cd]b]cbg'Yl dfYggYX']b h'jg'Ufh]W'a Umcf'a Umfc'hfY' YWt'h'Y' j]Yk g'UbX'cd]b]cbg'cZh'Y'7cbgfi Wt'cb'A UbU[Ya Ybh5ggcV]Uh]cb'cZ5a Yf]W' f7A 55! A